Fill in this information to identify the case:			
Debtor Name International Longshore & Wareh	nouse Union		
United States Bankruptcy Court for the: Northern	District of California (State)		
Case number:23-30662-HLB			
		Check if this is an amended fili	ng
Official Form 425A			
Plan of Reorganization for S	Small Business Unde	er Chapter 11	02/20
International Longshore & Warehouse Union	's Plan of Reorganization I	Dated October 2, 2023	

Background for Cases Filed Under Subchapter V

A. Description and History of the Debtor's Business

The International Longshore and Warehouse Union (the "ILWU" or "Debtor") is a non-profit labor organization exempt from federal income tax under section 501(c)(5) of the Internal Revenue Code. The ILWU has approximately 40,000 members in over 50 local unions and affiliates in the states of California, Washington, Oregon, Alaska, Hawaii, and Canada.

The organization of the ILWU began in 1934 when it was the Pacific Coast District of the International Longshoremen's Association (ILA) with headquarters in New York. The membership of the Pacific Coast District voted to disaffiliate from the ILA in the summer of 1937, and formed itself into the ILWU as an independent union now headquartered in San Francisco, California.

The ILWU's members include workers employed in, among other industries, the (a) loading and unloading of vessels, rail, and trucks at ports; (b) warehousing, wholesaling, and distribution industries (including mining); (c) operation of tugs, towboats, barges, and ferries; (d) agriculture and aquaculture (including processing, transportation, and distribution) industries; (e) tourist industry (including hotels, resorts, and restaurants); (f) wholesale and retail trade, general manufacturing, and food processing; and (g) service industries (including hospitals and health care facilities, financial and insurance operations, newspapers, restaurants, breweries, early childhood education, etc.).

The Debtor has approximately 25 employees and works with the local unions (which are not chapter 11 debtors in this case) in California, Washington, Oregon, Hawaii, Alaska, and Canada. The Debtor is managed by the President (currently William E. Adams) and the other Titled Officers, and further has an Executive Board that meets at least three (3) times each year, pursuant to the Debtor's Constitution, amended as of June 2021 (as may be amended from time to time, the "Constitution").

The ILWU's objectives as a labor union include: (a) to unite in one organization, regardless of religion, race, creed, color, gender, sexual orientation, political affiliation or nationality, all workers within the Debtor's jurisdiction; (b) to maintain and improve the wages, hours and working conditions for all of its members without discrimination; (c) to educate the membership in the history of the American labor movement and in present day labor problems and tactics; and (d) to secure legislation in the interests of labor and to oppose anti-labor legislation.

B. Events Contributing to Chapter 11 Filing and Goals of Case

Historically, the Debtor has been a financially sound and stable organization, primarily funded by per capita payments from local unions and affiliates. However, in 2012, ICTSI Oregon, Inc. ("ICTSI") sued the Debtor and International Longshore and Warehouse Local 8 (Portland, Oregon) ("Local 8") in the U.S. District Court, District of Oregon (the "ICTSI Litiqation") for alleged unlawful labor practices including work stoppages and slowdowns at the Port of Portland (Oregon) terminal. In November 2019, a jury trial verdict was reached against the Debtor, finding the Debtor and Local 8 had caused damages to ICTSI of approximately \$94 million. The jury concluded that 55% of those damages were the responsibility of the Debtor and 45% were the responsibility of Local 8. The court, however, granted the Debtor's request to delay entry of the judgment pending resolution of their post-trial motions, including a renewed motion for judgment as a matter of law and a motion for a new trial. On March 5, 2020, the court found the maximum damages supported by the evidence was \$19,061,248, and ordered ICTSI to decide by March 19, 2020, whether it would accept that reduced amount, which the ILWU offered to pay, or proceed with a new trial. On April 1, 2020, after ICTSI rejected the reduced damages amount, the Debtor requested the court to (1) stay the case and permit the Debtor to appeal the court's denial of its motion for judgment as a matter of law and (2) reconsider its decision to limit the new trial to damages. In May 2020, the court denied the Debtor's motion to reconsider but granted the Debtor leave to seek an interlocutory appeal of the court's denial of its motion for judgment as a matter of law. In September 2020, the Ninth Circuit Court of Appeals granted the Debtor's petition to file an interlocutory appeal and granted ICTSI's cross-petition to file its own interlocutory appeal. On January 18, 2022, the appeals court dismissed both appeals for lack of jurisdiction, and a new trial on damages was scheduled. The trial

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The Debtor has vigorously disputed the relevant issues in the ICTSI Litigation, but can no longer afford the legal fees associated with defending itself in the ICTSI Litigation. Moreover, to the extent the Debtor is found liable, it would not be able to afford anything more than a *de minimis* payment on account of the judgment. The Debtor estimates that it will need to incur more than \$8.5 million in additional legal fees and related expenses through the conclusion of the new damages trial and any related appeals. The Debtor simply cannot sustain the cost of litigation related to the new trial.

To address its significant liabilities, the Debtor filed this subchapter V case to restructure its operations and affairs, and emerge as a stronger organization and labor union, to the benefit of the Debtor's many thousands of union members. As set forth herein, all creditors with allowed administrative and priority claims against the Debtor will be paid in full on the Effective Date or otherwise in the ordinary course of business. The Debtor is unaware of any secured claims against the Debtor.

Pursuant to the Plan, holders of Class 3A Claims (ICTSI Litigation) will receive the GUC Fund (\$6.1 million) on the effective date of the Plan in full and final satisfaction of such claims. Holders of Class 3B Claims (Non-ICTSI Litigation General Unsecured Claims) will have their claims reinstated on the effective date of the Plan and will be paid in full in the ordinary course of business from the Debtor's working capital reserve. Class 3B Claims are not subject to the discharge.

C. Liquidation Analysis

To confirm the Plan, the Court must find that all creditors who do not accept the Plan will receive at least as much under the Plan as such creditor would receive in a chapter 7 liquidation. The liquidation analysis, attached to the Plan as **Exhibit A**, demonstrates that the Plan meets this requirement. As shown in the liquidation analysis, (a) the liquidation value of the assets is approximately \$6.5 million and (b) the projected recovery to holders of Class 3A Claims (ICTSI Litigation) in a chapter 7 liquidation is approximately \$5.7-6.0 million. The Debtor's creditors will receive at least as much under the Plan as they otherwise would have received in a chapter 7 liquidation. Specifically, holders of Class 3A Claims (ICTSI Litigation) will receive \$6.1 million under the Plan, as opposed to approximately \$5.8 million in a chapter 7 liquidation.

D. Ability to make future plan payments and operate without further reorganization

The Debtor must also show that it will have enough cash over the life of the Plan to make the required Plan payments and operate the debtor's business.

The Debtor has provided financial projections, attached hereto as **Exhibit B**, to analyze its ability to meet its obligations under the Plan. The Debtor believes that confirmation of the Plan is not likely to be followed by the liquidation, or the need for further financial reorganization, of the Debtor. The Debtor's financial projections show that the Debtor will have (a) projected disposable income (as defined by § 1191(d) of the Bankruptcy Code) for the period described in § 1191(c)(2) of -\$733,000.00 and (b) an ending cash balance for the period of \$548,000.00, which is net of the GUC Fund (\$6.1 million) to be funded on the effective date of the Plan.

You should consult with your accountant or other financial advisor if you have any questions pertaining to these projections.

Article 1: Summary

This Plan of Reorganization (the "Plan") under chapter 11 of the Bankruptcy Code proposes to pay creditors of International Longshore & Warehouse Union from Debtor's available cash, including, with respect to general unsecured creditors, as soon as reasonably practicable after the Effective Date.

This Plan provides for:	1	class of priority claims;
	0	classes of secured claims;
	2	sub-classes of non-priority general unsecured clams; and
	0	classes of equity security holders.

Holders of Class 3A Claims (ICTSI Litigation) will receive the proceeds of the GUC Fund (\$6.1 million), which represents substantially all of the Debtor's cash on hand (other than a working capital reserve), as soon as reasonably practicable after the Effective Date. Class 3A is impaired and entitled to vote.

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Class 3B Claims (General Unsecured Claims) consist of all other non-priority general unsecured creditors of the Debtor. These claims include (1) approximately \$100,000 in employee accrued personal time off and (2) the following pending litigation matters, which are primarily equitable in nature and not reasonably capable of being reduced to monetary damages:

- 1. Belaustegui v. International Longshore and Warehouse Union, et al., Case No. 23-55094
- 2. Bragg, et al. v. Pacific Maritime Association, et al., Case No. 19STCV35714
- 3. IAM Dist. Lodge 160 v. International Longshore and Warehouse Union, et al., Case No. 21-cv-01288
- 4. IAM Dist. Lodge 160 v. International Longshore and Warehouse Union, et al., NLRB Case No. 19-CD-303801
- 5. International Longshore and Warehouse Union, et al. v. National Labor Relations Board, Case No. 23-632
- 6. Walsh v. International Longshore and Warehouse Union, Case No. 19-cv-02103

The Debtor estimates that the aggregate non-contingent liquidated claims in Class 3B is approximately \$100,000. Pursuant to this Plan, the Debtor does not seek a discharge with respect to Class 3B Claims and any such claims and related litigation will be reinstated on the Effective Date. Accordingly, Class 3B is unimpaired, deemed to accept, and not entitled to vote.

All creditors and equity security holders should refer to Articles 3 through 6 of this Plan for information regarding the precise treatment of their claim

Your rights may be affected. You should read these papers carefully and discuss them with your attorney, if you have one. (If you do not have an attorney, you may wish to consult one.)

Article 2: Classification of Claims and Interests

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2.01	Class 1	All allowed claims entitled to priority under § 507(a) of the Bankruptcy Code (except administrative expense claims under § 507(a)(2), and priority tax claims under § 507(a)(8)). The Debtor estimates there will be approximately \$86,060.74 in Class 1 Claims comprised of employee accrued personal time off. Class 1 Claims will be assumed by the Debtor and honored in the ordinary course of business.
2.02	Class 2	The claim of N/A , to the extent allowed as a secured claim under § 506 of the Bankruptcy Code.
		The Debtor is unaware of any valid secured claims and estimates there will be \$0 in Class 2 Claims.
2.03	Class 3A	Class 3A includes any non-priority unsecured claim of ICTSI arising from the ICTSI Litigation allowed under § 502 of the Bankruptcy Code.
2.04	Class 3B	Class 3B includes any allowed non-priority unsecured claims.
2.05	Class 4	Equity interests of the Debtor. N/A. While the Debtor has union members, such members do not hold any securities or other equity interests in the Debtor.
	Article 3: Treatment of	Administrative Expense Claims, Priority Tax Claims, and Quarterly and Court Fees
3.01	Unclassified claims	Under section § 1123(a)(1), administrative expense claims and priority tax claims are not in classes.
3.02	Administrative expense claims	Each holder of an administrative expense claim allowed under § 503 of the Bankruptcy Code will be paid (i) in full on the Effective Date of this Plan, in cash, (ii) otherwise if applicable, in the ordinary course of business, or (iii) upon such other terms as may be agreed upon by the holder of the claim and the Debtor.
3.03	Priority tax claims	Each holder of a priority tax claim will be paid (i) in full on the Effective Date of this Plan, in cash, (ii) otherwise if applicable, in the ordinary course of business, or (iii) upon such other terms as may be agreed upon by the holder of the claim and the Debtor. However, the Debtor is exempt from federal taxes under Section 501(c)(5) of the Internal Revenue Code and is exempt from California franchise taxes under Section 23701a of the Revenue and Taxation Code.
3.04	Statutory fees	All fees required to be paid under 28 U.S.C. § 1930 that are owed on or before the effective date of this Plan have been paid or will be paid on the effective date.

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3.05 Prospective quarterly fees

All quarterly fees required to be paid under 28 U.S.C. § 1930(a)(6) or (a)(7) will accrue and be timely paid until the case is closed, dismissed, or converted to another chapter of the Bankruptcy Code.

Article 4: Treatment of Claims and Interests Under the Plan Claims and interests shall be treated as follows under this Plan: Class Impairment **Treatment** Each holder of an allowed Class 1 Claim will be paid (i) in full on the Effective Class 1 - Priority claims excluding those in Article 3 Impaired Date of this Plan, in cash, (ii) otherwise if applicable, in the ordinary course of Unimpaired business, or (iii) upon such other terms as may be agreed upon by the holder of the claim and the Debtor. Class 2 - Secured claims The Debtor is unaware of any prepetition secured claims. If there are secured Impaired claims, the holder thereof will receive one of the following treatments, at the □ Unimpaired Debtor's option: (i) the holder will retain its lien on its collateral until such collateral is sold, and the proceeds of such sale, less costs and expenses of disposing of such collateral, will be paid to such holder in full satisfaction and release of its allowed secured claim; (ii) the holder will receive a cash payment equal to the amount of its allowed secured claim in full satisfaction and release of such; or (iii) the applicable collateral will be abandoned to the holder, in full satisfaction and release of such secured claim. Class 3A - ICTSI Litigation Claim Class 3A consists solely of the ICTSI Litigation Claim. M Impaired Unimpaired Holders of allowed Class 3A Claims shall receive their pro rata share of the GUC Fund as soon as reasonably practicable after the Effective Date or, if later, after their Class 3A Claim is allowed. For the avoidance of doubt, upon making the GUC Fund payments to the applicable holders, all Class 3A Claims shall be discharged pursuant to Section 1141 of the Bankruptcy Code. Holders of allowed Class 3A Claims are impaired and entitled to vote on the Class 3B - General Unsecured Claims Class 3B consists of any allowed non-priority unsecured claims, other than Impaired the ICTSI Litigation Claim. Unimpaired Notwithstanding Section 1141 of the Bankruptcy Code, the Debtor expressly waives the right to any discharge of the Class 3B Claims. As a result, Class 3B Claims will be reinstated on the Effective Date and are unimpaired. Moreover, any pending litigation, other than the ICTSI Litigation, will be permitted to continue on and after the Effective Date. Holders of allowed Class 3B Claims are unimpaired and not entitled to vote on the Plan. Class 4 - Equity security holders of the Debtor N/A Impaired Unimpaired Article 5: Allowance and Disallowance of Claims A disputed claim is a claim that has not been allowed or disallowed by a final non-appealable order, and as to 5.01 Disputed claim which either: (i) a proof of claim has been filed or deemed filed, and the Debtor or another party in interest has filed an objection; or (ii) no proof of claim has been filed, and the Debtor has scheduled such claim as disputed, contingent, or unliquidated. 5.02 Delay of distribution on a No distribution will be made on account of a disputed claim unless such claim is allowed by a final nondisputed claim appealable order or otherwise upon written agreement by the Debtor. 5.03 Settlement of disputed The Debtor will have the power and authority to settle and compromise a disputed claim with court approval claims and compliance with Rule 9019 of the Federal Rules of Bankruptcy Procedure. Article 6: Provisions for Executory Contracts and Unexpired Leases

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Assumed executory contracts and unexpired leases

- The Debtor assumes, and if applicable, assigns, the executory contracts and unexpired leases set forth on Exhibit C (the "Assumed Contract List") as of the Effective Date; provided, however, the Debtor reserves its rights to (i) modify the Assumed Contract List and remove contracts from any such schedule until the Effective Date and (ii) file a separate motion to assume or reject certain executory contracts and unexpired leases until the Effective Date. To the extent the Debtor modifies the Assumed Contract List, it will file an appropriate notice of modification with the Court prior to the Effective Date of the Plan.
- The Debtor shall reject on the Effective Date of the Plan the following executory contracts and unexpired leases:

None.

Article 7: Means for Implementation of the Plan

Funding With Cash on Hand for Effective Date Payments and GUC Fund

As set forth in Article 4, all creditors with allowed administrative and priority claims against the Debtor will be paid in full on the Effective Date or otherwise in the ordinary course of business. The Debtor is unaware of any secured claims against the Debtor. With respect to general unsecured creditors, (1) the ICTSI will receive the proceeds of the GUC Fund as. soon as practicable after the Effective Date, and (2) any allowed Class 3B Claim will be paid from the Debtor's working capital reserve in the ordinary course of business. In all events, distributions will be made up to the allowed amount of the creditor's claim.

Post-Confirmation Management and Administration of Plan

As of the Effective Date, the Debtor's current management will continue in their management of the Debtor and administer the Plan, including, without limitation, the filing of objections to claims, making Plan payments and distributions pursuant to the Plan, and otherwise carrying out the provisions of the Plan.

Article 8: General Provisions

8.01 Definitions and rules of construction

The definitions and rules of construction set forth in sections 101 and 102 of the Bankruptcy Code shall apply when terms defined or construed in the Bankruptcy Code are used in this Plan, and they are supplemented by the following definitions:

Bankruptcy Code: Chapter 11 of Title 11 of the United States Code.

Claim: A claim, as defined in section 101(5) of the Bankruptcy Code, against the Debtor, including, but not limited to: (a) any right to payment from the Debtor whether or not such right is reduced to judgment, liquidated, unliquidated, contingent, matured, unmatured, disputed, undisputed, legal, equitable, secured, or unsecured; or (b) any right to an equitable remedy for breach of performance if such performance gives rise to a right of payment from the Debtor, whether or not such right to an equitable remedy is reduced to judgment, fixed, contingent, matured, unmatured, disputed, undisputed, secured, or unsecured.

Class 3A Claims: The ICTSI Litigation Claim.

Class 3B Claims: Any non-priority unsecured claim other than a Class 3A Claim.

GUC Fund: \$6.1 million in cash, to be funded from Debtor's available cash on the Effective Date, and held in a segregated account for the benefit of holders of allowed Class 3A Claims.

ICTSI: ICTSI Oregon, Inc. and/or its successors and assigns.

ICTSI Litigation Claim: Any non-priority unsecured claim of ICTSI against the Debtor relating to the claims and matters involved in that certain action entitled ICTSI v. ILWU and Local 8 pending in the U.S. District Court for the District of Oregon (including, without limitation, any claims for alleged violations of federal labor law).

Local 8: International Longshore and Warehouse Union Local 8.

Working Capital Reserve: The "Beginning Cash for Operations" in 2024 identified on Exhibit B.

8.02 Effective date

The effective date of this Plan is the first business day following the date that is 14 days after the entry of the confirmation order. If, however, a stay of the confirmation order is in effect on that date, the effective date will be the first business day after the date on which the stay expires or is otherwise terminated.

8.03 Severability

If any provision in this Plan is determined to be unenforceable, the determination will in no way limit or affect the enforceability and operative effect of any other provision of this Plan.

8.04 Binding effect

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The rights and obligations of any entity named or referred to in this Plan will be binding upon, and will inure to the benefit of the successors or assigns of such entity.

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Plan of Reorganization for Small Business Under Chapter 11

Debt	or Name International Lo	gshore & Warehouse Union Case No. 23-30662-HLB						
8.05	Captions	The headings contained in this Plan are for convenience of reference only and do not affect the meaning interpretation of this Plan.						
8.06	Controlling effect	Unless a rule of law or procedure is supplied by federal law (including the Bankruptcy Code or the Federal Rules of Bankruptcy Procedure), the laws of the State of California govern this Plan and any agreements, documents, and instruments executed in connection with this Plan, except as otherwise provided in this Plan.						
8.07	Corporate governance	N/A						
8.08	Retention of Jurisdiction	From and after the Effective Date, the Bankruptcy Court shall retain such jurisdiction as is legally permissible including, but not limited to, for the following purposes:						
		(a) To hear and determine any and all objections to the allowance of a Claim, proceedings to estimate of liquidate a Claim for any purpose, actions to equitably subordinate a Claim, proceedings seeking approve of any necessary claims reconciliation protocols, or any controversy as to the classification of a Claim is a particular Class under the Plan;						
		 (b) To hear and determine any and all adversary proceedings, contested matters or applications pending o the Effective Date; 						
		(c) To hear and determine any and all applications by Professionals for an award of on account of an Professional Fee Claims;						
		(d) To interpret and/or enforce the provisions of the Plan and the injunction provided for in the Plan and t determine any and all disputes arising under or regarding interpretation of the Plan or any agreemen document, or instrument contemplated by the Plan;						
		 (e) To enter and implement such orders as may be appropriate in the event Confirmation is for any reaso stayed, reversed, revoked, modified, or vacated; 						
		(f) To modify any provision of the Plan to the extent permitted by the Bankruptcy Code and to correct an defect, cure any omission, or reconcile any inconsistency in the Plan or in the Confirmation Order as ma be necessary to carry out the purposes and intent of the Plan;						
		(g) To enter such orders as may be necessary or appropriate in furtherance of Confirmation and th successful implementation of the Plan and to determine such other matters as may be provided for in th Confirmation Order or as may be authorized under the provisions of the Bankruptcy Code; and						
		(h) To close the Chapter 11 Case when the administration of the Chapter 11 Case has been completed.						

Article 9: Discharge

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Plan of Reorganization for Small Business Under Chapter 11

Debtor Name

Discharge of the Debtor

If the Debtor's Plan is confirmed under section 1191(a) of the Bankruptcy Code, on the effective date of the Plan, the Debtor will be discharged from any debt that arose before confirmation of this Plan, to the extent specified in section 1141(d)(1)(A) of the Bankruptcy Code, except that the Debtor will not be discharged of any debt:

- (i) imposed by this Plan; or
- (ii) to the extent provided in § 1141(d)(6).

If the Debtor's Plan is confirmed under section 1191(b) of the Bankruptcy Code, confirmation of this Plan does not discharge any debt provided for in this Plan until the court grants a discharge on completion of all payments due within the first 3 years of this Plan, or as otherwise provided in section 1192 of the Bankruptcy Code. The Debtor will not be discharged from any debt:

- (i) on which the last payment is due after the first 3 years of the plan, or as otherwise provided in section 1192; or
- (ii) excepted from discharge under section 523(a) of the Bankruptcy Code, except as provided in Rule 4007(c) of the Federal Rules of Bankruptcy Procedure.

Notwithstanding the foregoing, section 1141 of the Bankruptcy Code, and the payment of the Class 3B Claims under the Plan, the Debtor expressly waives the right to any discharge of the Class 3B Claims.

On the Effective Date, the reorganized Debtor may, in its discretion, fund the entire GUC Fund into a segregated account (the "Segregated Account") to be held for the benefit of holders of allowed Class 3A Claims. The funding in full of the Segregated Account shall constitute completion of all payments due under the Plan for purposes of section 1191(b) of the Bankruptcy Code. Upon funding of the Segregated Account in full, the Debtor shall be immediately entitled to a discharge of Class 3A Claims.

Plan of Reorganization for Small Business Under Chapter 11

Case No. 23-30662-HLB

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Article 10: Other Provisions

Exculpation: The Debtor and its officers, directors, managers, employees, professionals, advisors and agents, each solely in their capacities as such, will neither have nor incur any liability to any entity for any action in good faith taken or omitted to be taken between the Petition Date and Effective Date in connection with or related to the Chapter 11 Case, the formulation, preparation, dissemination, implementation, confirmation, or consummation of the Plan or any agreement created or entered into in connection with the Plan; provided, however, that this limitation will not affect or modify the obligations created under the Plan, or the rights of any holder of an allowed claim to enforce its rights under the Plan, and shall not release any action (or inaction) constituting willful misconduct, fraud, or gross negligence (in each case subject to determination of such by final order of a court of competent jurisdiction). Without limiting the generality of the foregoing, each exculpated party shall be entitled to and granted the protections of section 1125(e) of the Bankruptcy Code.

In implementation of the Plan, except as otherwise expressly provided in the Confirmation Order or the Plan, and except in connection with the enforcement of the terms of the Plan or any documents provided for or contemplated in the Plan, all entities who have held, hold, or may hold Claims against or interests in the Debtor that arose prior to the Effective Date are permanently enjoined from: (a) commencing or continuing in any manner, directly or indirectly, any action or other proceeding of any kind against the Debtor, with respect to any such Claim or interest; (b) the enforcement, attachment, collection, or recovery by any manner or means, directly or indirectly, of any judgment, award, decree, or order against the Debtor, with respect to any such Claim or interest; (c) creating, perfecting, or enforcing, directly or indirectly, any lien or encumbrance of any kind against the Debtor, with respect to any such Claim or interest; and (d) any act, in any manner, in any place whatsoever, that does not conform to or comply with the provisions of the Plan with respect to such Claim or interest.

Debtor Name

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Debtor Name	International Longshore & Warehouse Union	Case number 23- 30662-HLB
	* William E adams	William E. Adams
	[Signature of the Plan Proponent]	[Printed Name]
	🗴 Jason Rosell	Jason H. Rosell
	[Signature of the Attorney for the Plan Proponent]	[Printed Name]

Plan of Reorganization for Small Business Under Chapter 11

EXHIBIT A

Liquidation Analysis

INTERNATIONAL LONGSHORE AND WAREHOUSE UNION LIQUIDATION ANALYSIS NOTES

A chapter 11 plan cannot be confirmed unless the bankruptcy court determines that the plan is in the "best interests" of all holders of claims and interests that are impaired by the plan and that have not accepted the plan. The "best interests" test requires a bankruptcy court to find either that (i) all members of an impaired class of claims or interests have accepted the plan or (ii) the plan will provide a member who has not accepted the plan with a recovery of property of a value, as of the effective date of the plan, that is not less than the amount that such holder would recover if the Debtor were liquidated under chapter 7 of the Bankruptcy Code.

The Debtor's financial advisor has prepared this liquidation analysis ("Liquidation Analysis") based on a hypothetical liquidation under chapter 7 of the Bankruptcy Code. It is assumed, among other things, that the hypothetical liquidation under chapter 7 would commence under the direction of a court-appointed trustee (the "Trustee") and would continue for a period of time, during which all of the Debtor's material assets would be sold, deposits would be refunded, and the cash proceeds, net of liquidation related costs, would be distributed to creditors in accordance with applicable law.

The Liquidation Analysis has been prepared assuming that the Debtor converted to chapter 7 bankruptcy in December 2023 (the "Conversion Date").

The determination of the costs of, and proceeds from, the hypothetical liquidation of the Debtor's assets in a chapter 7 case is an uncertain process involving the use of estimates and assumptions that, although considered reasonable by the Debtor, are inherently subject to significant business, economic, and competitive uncertainties and contingencies beyond the control of the Debtor, its management, and advisors. Inevitably, some assumptions in the Liquidation Analysis would not materialize in an actual chapter 7 liquidation, and unanticipated events and circumstances could affect the ultimate results in an actual chapter 7 liquidation.

THE LIQUIDATION ANALYSIS IS NOT INTENDED AND SHOULD NOT BE USED FOR ANY OTHER PURPOSE. THE LIQUIDATION ANALYSIS DOES NOT PURPORT TO BE A VALUATION OF THE DEBTOR'S ASSETS AS A GOING CONCERN, AND THERE MAY BE A SIGNIFICANT DIFFERENCE BETWEEN THE LIQUIDATION ANALYSIS AND THE VALUES THAT MAY BE REALIZED IN AN ACTUAL LIQUIDATION. THIS ANALYSIS ASSUMES "LIQUIDATION VALUES" BASED ON THE DEBTOR'S BUSINESS JUDGEMENT. THE RECOVERIES SHOWN DO NOT CONTEMPLATE A SALE OR SALES OF BUSINESS UNITS ON A GOING CONCERN BASIS.

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THE UNDERLYING FINANCIAL INFORMATION IN THE LIQUIDATION ANALYSIS WAS NOT COMPILED OR EXAMINED BY ANY INDEPENDENT ACCOUNTANTS. NEITHER THE DEBTOR NOR ITS ADVISORS MAKE ANY REPRESENTATIONS OR WARRANTIES THAT THE ACTUAL RESULTS WOULD OR WOULD NOT APPROXIMATE THE ESTIMATES AND ASSUMPTIONS REPRESENTED IN THE LIQUIDATION ANALYSIS. ACTUAL RESULTS COULD VARY MATERIALLY.

In order to maximize recoveries to the Debtor's creditors, this Liquidation Analysis assumes that the Trustee would commence efforts to liquidate the Debtor's assets on the Conversion Date and complete such liquidation within three-months (the "Liquidation Period"). This Liquidation Analysis assumes that, during the Liquidation Period, the Trustee would, among other things, (i) employ some existing employees (five) on a contract basis, and (ii) spend three (3) months liquidating physical assets and assessing the Debtor's affairs.

The Liquidation Analysis is appended hereto, and should be read in conjunction with the following notes and assumptions:

Summary Notes to Liquidation Analysis

- 1. Additional claims. The cessation of business in a liquidation is likely to trigger certain claims that otherwise would not exist under a plan. Some of these claims could be significant and may be entitled to priority in payment over general unsecured claims. Those priority claims would be paid in full before any proceeds from liquidation would be made available to pay general unsecured claims or to make any distribution in respect of equity interests. While some of these claims could be significant, no adjustment has been made for these potential claims unless specified in the assumptions to the Liquidation Analysis.
- 2. Dependence on unaudited financial statements. This Liquidation Analysis is based, in part, on unaudited financial statements, which may differ from audited results.
- 3. Distribution of net proceeds. Priority and administrative claim amounts, professional fees, trustee fees, and other such claims that may arise in a liquidation scenario would be paid in full from the liquidation proceeds before the balance of those proceeds is made available to pay prepetition priority, secured, and unsecured claims. Under the absolute priority rule, no junior creditor would receive any distribution until all senior creditors are paid in full, and no equity holder would receive any distribution until all creditors, are paid in full. The assumed distributions to creditors as reflected in the Liquidation Analysis, are estimated in accordance with the absolute priority rule.

Projected Distributable Assets

A. Unrestricted Cash

Unrestricted cash consists of estimated cash in the Debtor's cash management system on the Conversion Date. These amounts are the result of cash flow projections completed by the Debtor's financial advisor through the Conversion Date.

B. Accounts Receivable

Accounts receivable are comprised of pro rata payments from local unions and affiliates. Estimated amounts on the Conversion Date are a function of cash flow projections completed by the Debtor's financial advisor through the Conversion Date. The Liquidation Analysis assumes that local unions and affiliates will not pay outstanding pro rata amounts following a conversion, and that they ultimately could not be compelled to do so (either by way of defense, lack of pursuit by a chapter 7 trustee, or setoff).

C. Supplies Inventory

The gross value reflected in the Liquidation Analysis is based on the projected cost balance in the Debtor's accounting records as of December 30, 2023, and does not reflect their expected market value. Inventory items primarily consist of jackets, pins, books and other promotional material and are not expected to perform well during a liquidation.

D. Furniture & Equipment

The net value reflected in the Liquidation Analysis is based on the accrued balances in the Debtor's accounting records, and do not reflect their expected market value. Only approximately \$35,000 of furniture and equipment has been purchased after 2018. In a liquidation, minimal recovery is assumed.

E. Chapter 7 Administrative Expense

The Liquidation Analysis assumes that the Trustee will run the liquidation. Winddown efforts are anticipated to extend from the Conversion Date through March 2024 (3 months). Projected winddown costs are primarily related to:

- o Rent at all locations will be paid for 1 month.
- o Rent at headquarters location will be paid over the entire liquidation period (3 months)
- o Retention of certain employees (5) over the liquidation period and two-week retention bonus for those individuals to assist with the wind-down process is assumed.

Trustee fees are calculated according to section 326 of the Bankruptcy Code.

Chapter 7 Professional fees include estimates for certain legal and financial advisory professionals required during the wind-down period. The fees for these professionals are estimated to be between \$250,000 and \$300,000.

Projected Claims

F. Administrative Claims

The Liquidation Analysis assumes that accrued and unpaid administrative expenses will not be paid prior to the Conversion Date. These amounts are treated as unpaid Administrative Claims owed by the chapter 7 estate, primarily from postpetition trade obligations, and estimated at 1-2 weeks of projected vendor payments reflected in the 13-week cashflow budget.

G. Priority Claims

Priority Claims are comprised of (i) the priority portion of accrued PTO and (ii) the estimated severance obligations for employees on the Conversion Date, consistent with the Debtor's existing severance policies.

H. General Unsecured Claims

General Unsecured Claims are estimated to include the general unsecured portion of accrued and unpaid PTO for employees, plus rejection damages for the Debtor's lease in Washington.

International Longshore and Warehouse Union Case No. 23-30662-HLB

Liquidation Analysis

	Est.	Balance Sheet	Low			High	
Grosss Liquidation Proceeds:		2/30/2023	\$	%	_	\$	%
Cash and cash equivalents	A \$	7,381	\$ 7,381	100%	\$	7,381	100%
Trade Accounts Receivable	В	842	-	0%		84	10%
Supplies Inventory	С	259	-	0%		-	0%
Furniture & Equipment	D	43	-	0%		4	10%
TOTAL GROSS LIQUIDATION PROCEEDS			\$ 7,381		\$	7,470	
(-) Wind-Down Expenses	E		(316)			(253)	
(-) Trustee Fees	Ε		(221)	3%		(224)	3%
(-) Legal & Financial Advisors	Ε		(300)			(250)	
TOTAL NET LIQUIDATION PROCEEDS			\$ 6,544		\$	6,743	

Claims Recovery Analysis (in \$000s)		Claims	Lov	v Recovery	Estimate	Hig	h Recov	ery Estimate
Clas	s Claims	<u>Estimate</u>		\$	<u></u> %	\$		%
	Administrative Claims - Estimate	\$65-\$130	\$	130	100%	\$	65	100%
1	Priority Claims	614		614	100%	6	614	100%
2	Secured Claims	-		-	-		-	-
3A	ICTSI Claims	10,484		5,737	55%	5,9	98	57%
3B	General Unsecured Claims	114		63	55%		65	57%

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EXHIBIT B

Feasibility Analysis / Projected Disposable Income

ILWU 5-Year Projected Disposable Income Analysis (\$000s)

(\$000s)	2024	2025	2026	2027	2028	5-Year Total
Beginning Cash	7,381					
Plan Payment	(6,100)					
Beginning Cash For Operations	1,281	1,376	1,801	2,494	1,248	
Revenue						
Per Capita Assessments						
Administration	9,231	9,231	9,231	9,231	9,231	46,154
Dispatcher per Capita	118	118	118	118	118	589
Total Per Capita	9,348	9,348	9,348	9,348	9,348	46,742
Dispatcher Subscription and Over-Circulation	27	27	27	27	27	134
In-Kind Rent Donation	134	134	134	134	134	671
Interest Income	14	14	14	14	14	71
Book and Video Income	10	10	10	10	10	48
Royalty Income	11	11	11	11	11	56
Total Revenue	9,545	9,545	9,545	9,545	9,545	47,723
Expenses Budgeted Expenses Program Services: Dispatcher Research and Education Organizing and Field Services Washington Office Education Convention Public Relations Total Program Services	(567) (535) (2,628) (272) (180) (1,292) (207) (5,682)	(590) (558) (2,739) (283) (809) - (215) (5,195)	(613) (582) (2,855) (295) (195) - (223) (4,763)	(637) (607) (2,975) (308) (261) (1,512) (232) (6,532)	(662) (632) (3,100) (321) (850) - (242) (5,807)	(3,070) (2,914) (14,297) (1,480) (2,296) (2,804) (1,119) (27,980)
Supporting Services:						
Administration	(3,696)	(3,850)	(4,011)	(4,179)	(4,353)	(20,090)
Total Budgeted Expenses	(9,378)	(9,045)	(8,775)	(10,711)	(10,161)	(48,070)
Non-Budgeted Expenses	(71)	(74)	(77)	(80)	(83)	(386)
Total Expenses	(9,450)	(9,119)	(8,852)	(10,791)	(10,244)	(48,456)
Projected Disposable Income	95	425	693	(1,247)	(700)	(733)
Ending Cash	1,376	1,801	2,494	1,248	548	

EXHIBIT C

Assumed Contract List

EXHIBIT C **Assumed Contracts Schedule**

Contract Counterparty	Description of Contract	Cure Amount
Alaska Longshore Division	International Longshore and Warehouse Union Charter	\$0.00
American Radio Association	International Longshore and Warehouse Union Charter	\$0.00
AT&T	Telecommunications Services	\$0.00
California Advocacy, Marvin Pineda	Lobbying Services	\$0.00
CenturyLink	Telecommunications Services	\$0.00
Oonna Walden	Hawaii Office Lease	\$0.00
Federated Auxiliaries 01	International Longshore and Warehouse Union Charter	\$0.00
Federated Auxiliaries 02	International Longshore and Warehouse Union Charter	\$0.00
-ederated Auxiliaries 03	International Longshore and Warehouse Union Charter	\$0.00
-ederated Auxiliaries 04	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries 05	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries 08	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries 11	International Longshore and Warehouse Union Charter	\$0.00
Federated Auxiliaries 14	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries 17	International Longshore and Warehouse Union Charter	\$0.00
Federated Auxiliaries 35	International Longshore and Warehouse Union Charter	\$0.00
Federated Auxiliaries 38	International Longshore and Warehouse Union Charter	\$0.00
Federated Auxiliaries 41	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries Northern California Area	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries Northern California Area	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries Oregon Area	International Longshore and Warehouse Union Charter	\$0.00
ederated Auxiliaries Southern Camornia Area	International Longshore and Warehouse Union Charter	\$0.00
Grain Workers Union Local 333		· · · · · · · · · · · · · · · · · · ·
	International Longshore and Warehouse Union Charter Southern California Office Lease	\$0.00
Hei Mitchell		\$0.00
Holiday Inn Golden Gateway	Venue Space for Women's Conference (October 20-22, 2023)	\$0.00
LWU Local 04	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 05	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 06	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 07	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 08	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 09	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 10	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 100	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 12	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 13	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 14	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 142	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 18	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 19	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 20	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 200	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 21	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 22	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 23	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 24	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 25	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 26	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 27	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 28	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 29	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 30	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 32	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 34	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 34 LWU Local 40		\$0.00
	International Longshore and Warehouse Union Charter	-
LWU Local 46	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 47	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 50	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 51	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 52	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 53	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 54	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 56	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 63	International Longshore and Warehouse Union Charter	\$0.00

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EXHIBIT C **Assumed Contracts Schedule**

Contract Counterparty	Description of Contract	Cure Amount
ILWU Local 65	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 68	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 75	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 91	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 92	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 94	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 98	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 1000	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 1222	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 160	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 400	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 500	International Longshore and Warehouse Union Charter	\$0.00
ILWU Local 502	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 505	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 508	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 514	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 517	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 519	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 520	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 522	International Longshore and Warehouse Union Charter	\$0.00
LWU Local 523	International Longshore and Warehouse Union Charter	\$0.00
nlandboatmen's Union of the Pacific	International Longshore and Warehouse Union Charter	\$0.00
nternatiional Longshore and Warehouse Union Local 5	Portland Office Lease	\$0.00
Koppelman & Associates	Video Production Services	\$0.00
Northern California District Council	International Longshore and Warehouse Union Charter	\$0.00
Northwest Technologies	Information Technology Services	\$0.00
Office & Professional Employees International Union, Local 29	Collective Bargaining Agreement (Clerical Employees)	\$0.00
Dregon Area District Council	International Longshore and Warehouse Union Charter	\$0.00
Pacific Longshoremen's Memorial Association, Inc.	Headquarter Office Lease	\$0.00
Pacific Maritime Association	Collective Bargaining Agreement	\$0.00
Pacific Media Workers Guild, CWA Local 39521	Collective Bargaining Agreement (Organizing Employees)	\$0.00
Pacific Media Workers Guild, CWA Local 39521	Collective Bargaining Agreement (Professional Staff)	\$0.00
Sentinel-XAOM	Copier Lease	\$0.00
Southern California District Council	International Longshore and Warehouse Union Charter	\$0.00
Southern California Edison	Electricity Agreement	\$0.00
The Seattle Labor Temple, Inc.	Washington Office Lease	\$0.00
/ital Records Control	Records Management Services	\$0.00
Washington Area District Council	International Longshore and Warehouse Union Charter	\$0.00
Westin Bayshore	Venue Space for International Convention (June 2024)	\$0.00